



Anne Joseph O'Connell (Ph.D./J.D.)  
Adelbert H. Sweet Professor of Law, Stanford University  
Senior Fellow, Stanford Institute for Economic Policy Research

Anne Joseph O'Connell is a lawyer and social scientist (with graduate training in economics and political science) whose research and teaching focus on administrative law and the federal bureaucracy. Outside of the law school, she is a presidentially appointed member of the Council of the Administrative Conference of the United States, an independent federal agency dedicated to improving regulatory procedures, and a contributor to the Center on Regulation and Markets at the Brookings Institution. She is an elected fellow of the American Academy of Arts and Sciences and the National Academy of Public Administration and an elected member of the American Law Institute. She frequently consults with congressional staff, nonprofit organizations, and others, and has testified in front of Congress.

O'Connell has written on many topics, including agency rulemaking, the selection of agency leaders, and bureaucratic organization (and reorganization). Her publications have appeared in leading law and political science journals. She has co-edited a book (with Daniel A. Farber), *Research Handbook on Public Choice and Public Law*. She joined the *Gellhorn and Byse's Administrative Law: Cases and Comments* casebook as a co-editor with the twelfth edition. In addition to empirical reports for the Brookings Institution, she has issued several studies with the Center for American Progress. O'Connell is currently working on a book, *Stand-Ins*, on temporary leadership in government, business, religion, and sports.

O'Connell's research has received a number of awards. She is a three-time recipient of the American Bar Association's Scholarship Award in Administrative Law for the best article or book published in the preceding year—for her 2020 article "Actings" (co-winner), her 2014 article "Bureaucracy at the Boundary," and her 2009 article "Vacant Offices: Delays in Staffing Top Agency Positions." She is also a two-time winner of the Richard D. Cudahy Writing Competition on Regulatory and Administrative Law from the American Constitution Society—for her article "Actings" (co-winner in 2020) and for her co-authored article (with Farber) "The Lost World of Administrative Law" (2014). Her article "Political Cycles of Rulemaking" was the top paper selected by the Association of American Law Schools' 2007-2008 Scholarly Papers Competition for early career faculty members. In addition, her research has been cited by Congress, the Supreme Court, the D.C. Circuit, and five other courts of appeals, and featured in the *Washington Post* and other national media.

At Stanford Law School, O'Connell teaches administrative law, advanced administrative law, and constitutional law. The class of 2020 chose her to receive the Hurlbut Award, which is given to one professor "who strives to make teaching an art." She currently co-chairs the school's efforts to improve teaching and classroom climate in light of disturbing classroom incidents and co-chairs the steering committee for Stanford University's Faculty Women's Forum, which works to enable all women faculty to thrive. Prior to joining Stanford University in 2018, O'Connell was the George Johnson Professor of Law at the University of California, Berkeley. While there, she received the Distinguished Teaching Award (the campus's most prestigious honor for teaching) in 2016 and Berkeley Law's Rutter Award for Teaching Distinction in 2012. From April 2013 to July 2015, she served as associate dean for faculty development and research under three different deans. In 2013-2014, O'Connell was co-president of the Society for Empirical Legal Studies (co-organizing the 2014 Conference on Empirical Legal Studies).

Before joining the Berkeley Law faculty in 2004, O'Connell clerked for Justice Ruth Bader Ginsburg of the U.S. Supreme Court during the October 2003 term. From 2001 to 2003, she was a trial attorney for the Federal Programs Branch of the U.S. Department of Justice's Civil Division, receiving commendations for her work. She clerked for Judge Stephen F. Williams of the U.S. Court of Appeals for the D.C. Circuit from 2000 to 2001. A Truman Scholar, O'Connell worked for a number of federal agencies in earlier years, including the Department of Defense (Offices of the General Counsel and Inspector General), Federal Trade Commission (Bureau of Competition), Department of Justice (Office of Legal Counsel), and U.S. Army (RDE). She is a member of the New York bar and served as a volunteer for the Biden-Harris Campaign's policy team.

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## **ACADEMIC APPOINTMENTS**

### **Stanford University**

*Adelbert H. Sweet Professor of Law*, Stanford Law School (April 2019-present)  
*Senior Fellow*, Stanford Institute for Economic Policy Research (December 2022-present)  
*Professor*, Stanford Law School (July 2018-April 2019)  
Teach Administrative Law, Advanced Administrative Law, Constitutional Law, and a leadership seminar. Areas of research include agency rulemaking, political appointments, bureaucratic organization (and reorganization), agency decisions in emergencies, quasi-agencies, and public and private leadership. Received Hurlbut Award for Teaching (2020).

### **University of California, Berkeley**

*George Johnson Professor of Law*, Berkeley Law (July 2014-July 2018)  
*Associate Dean for Faculty Development and Research*, Berkeley Law (April 2013-July 2015)  
*Professor*, Berkeley Law (July 2010-July 2014)  
*Assistant Professor*, Berkeley Law (July 2004-July 2010)  
*Professor*, Political Science Department (below-the-line appointment, voted with campus approval) (July 2017-July 2018)  
*Lecturer*, Political Science Department (Spring 2006)  
*Affiliated Faculty*, Berkeley Center for Law, Business and the Economy  
*Affiliated Faculty*, Jurisprudence and Social Policy Program  
At Berkeley Law, taught Administrative Law, Advanced Administrative Law, Civil Procedure, E-Discovery, and the Public Law and Policy Workshop. Received campus-level Distinguished Teaching Award (2016) and Berkeley Law Rutter Award for Teaching Distinction (2012). In Political Science, taught a graduate seminar on politics, economics, and law of administrative agencies.

### **Faculty of Law, University of Valencia, Spain**

*Visiting Professor* (Fall 2016-Spring 2017)

### **Harvard Law School**

*Visiting Assistant Professor of Law* (Spring 2010)

### **Columbia Law School**

*Samuel Rubin Visiting Professor of Law* (Fall 2009)

### **John F. Kennedy School of Government, Harvard University**

*Economics Instructor and Coordinator, Summer Program* (Instructor, 1995-1998; Coordinator, 1997-1998)  
Taught intensive five-week required course in microeconomics (including cost-benefit analysis) for incoming midcareer Master of Public Administration students. Designed own syllabus, reading packet, lectures, problem sets, and examinations. As Coordinator, hired and supervised team of instructors for the summer economics program.

## **EDUCATION**

### **Harvard University, Ph.D., Political Economy and Government**

Dissertation: *Political Appointees and Auditors of Politics: Essays on Oversight of the American Bureaucracy*  
Committee: Christopher Avery, Gary King, Kenneth Shepsle  
National Science Foundation Graduate Fellowship; Allyn Young Teaching Prize in Economics  
All coursework in Economics and Government Departments, Graduate School of Arts and Sciences  
Passed General Examinations in Microeconomic and Macroeconomic Theory, Economics Department

**Yale Law School, J.D.**

Coker Fellow for Constitutional Law; Teaching Assistant for Civil Procedure  
Harlan Fiske Stone Prize for Best Individual Oral Argument in Moot  
Court Finals  
Senior Editor, *Yale Law Journal*

**Cambridge University, M.Phil., History and Philosophy of Science**

Dissertation: *Murder Hunts, Traces, and the Construction of Identity: An Examination of Genetic Profiling*  
Advisor: Alison Winter  
Dr. Herchel Smith Scholarship (fully funded two-year fellowship)  
Wolfson Prize for Best M.Phil. Essays in History and Philosophy of Science (co-winner)  
Received Class 1 Result on Natural Sciences Tripos Examination in History and Philosophy of Science

**Williams College, B.A., magna cum laude, Mathematics (with Honors)**

Attended National Theater Institute at Connecticut College (Semester Exchange)  
Harry S. Truman Scholarship for Public Service; Phi Beta Kappa; Sigma Xi  
Dining Hall Student Manager and Worker; Teaching Assistant for Math Department

**OTHER PROFESSIONAL APPOINTMENTS****Administrative Conference of the United States**

*Council Member* (appointed by President Biden) (September 2022-present)  
*Senior Fellow* (appointed by Chairman) (August 2020-September 2022)  
Placed on Administration & Management Committee  
*Public Member* (appointed by Chairman) (August 2014-July 2020)  
Placed on Administration & Management Committee  
*Project Consultant, Acting Agency Officials and Delegations of Authority* (May 2018-December 2019)

**The Brookings Institution**

*Contributor, Regulation and Markets Paper Series (Regulatory Process and Perspective), Center on Regulation and Markets*  
(December 2016-present)

**American Academy of Arts and Sciences**

*Elected Fellow* (April 2020-present)

**American Law Institute**

*Elected Member* (December 2019-present)

**National Academy of Public Administration**

*Elected Fellow* (December 2017-present)

**U.S. Supreme Court**

*Law Clerk, Chambers of Justice Ruth Bader Ginsburg* (July 2003-July 2004)

**Federal Programs Branch, Civil Division, U.S. Department of Justice**

*Trial Attorney* (October 2001-July 2003)  
Special Commendation (2002); Performance Award (2002, 2003)

**U.S. Court of Appeals for the District of Columbia Circuit**

*Law Clerk, Chambers of Judge Stephen F. Williams* (August 2000-August 2001)

**Office of Legal Counsel, U.S. Department of Justice**

*Law Intern* (paid) (Summer 2000)

**Wilmer, Cutler & Pickering** (Washington, D.C. office)  
*Summer Associate* (Summer 1999, split) (permanent offer extended)

**Anticompetitive Practices Division, Bureau of Competition, Federal Trade Commission**  
*Legal Assistant* (paid) (Summer 1999, split) (permanent offer extended)

**Quincy House, Harvard University**  
*Resident Tutor in Economics and Public Policy* (Summer 1996-Summer 1998)

**Economics Department, Harvard University**  
*Section Leader for Economics Sophomore Tutorial* (Spring 1998)  
*Section Leader for Social Analysis 10 ("Ec10")* (Fall 1996-Spring 1997)

**Office of the General Counsel, U.S. Department of Defense**  
*Law Clerk* (paid) (Summer 1996)

## BOOKS

ANNE JOSEPH O'CONNELL, *STAND-INS: CAUSES AND CONSEQUENCES OF TEMPORARY LEADERSHIP* (book manuscript in progress on temporary leadership in government, business, religion, and sports).

TODD D. RAKOFF, GILLIAN E. METZGER, DAVID J. BARRON, ANNE JOSEPH O'CONNELL, & ELOISE PASACHOFF (editors), *GELLHORN AND BYSE'S ADMINISTRATIVE LAW: CASES AND COMMENTS* (13<sup>th</sup> edition) (2023).  
*Joined book with 12<sup>th</sup> Edition (2018), co-wrote Teacher's Manual (12<sup>th</sup> and 13<sup>th</sup> editions) and annual updates since 12<sup>th</sup> edition.*

DANIEL A. FARBER & ANNE JOSEPH O'CONNELL (editors), *RESEARCH HANDBOOK ON PUBLIC CHOICE AND PUBLIC LAW* (Edward Elgar Publishing, 2010).

## ARTICLES

Anne Joseph O'Connell, *Bureaucrats as Temporary Agency Leaders*, in *PUBLIC ADMINISTRATION AND EXPERTISE IN DEMOCRATIC GOVERNMENTS* (Susan Rose-Ackerman ed., Routledge, expected 2023).

Michelle M. Mello & Anne Joseph O'Connell, *The Fresh Assault on Insurance Coverage Mandates*, 388 *NEW ENGLAND JOURNAL OF MEDICINE* 1 (No. 1, January 5, 2023).

Abbe R. Gluck & Anne Joseph O'Connell, *The Orthodox, and Unorthodox, RBG: Administrative Law and Civil Procedure*, 90 *GEO. WASH. L. REV.* 1532 (2022).

Anne Joseph O'Connell, *Actings*, 120 *COLUMBIA LAW REVIEW* 613 (2020) (co-recipient of the American Bar Association's Scholarship Award in Administrative Law for the best article or book published in 2020; co-winner of the American Constitution Society's Richard D. Cudahy Writing Competition on Regulatory and Administrative Law for 2020; reviewed by Bijal Shah for *JOTWELL* (July 2021): <https://adlaw.jotwell.com/a-definitive-work-on-temporary-political-leadership/>; featured by Partnership for Public Service: <https://presidentialtransition.org/new-law-journal-article-examines-the-role-of-acting-officials-in-federal-leadership-positions/>; cited by U.S. Courts of Appeals for the Third Circuit and Sixth Circuit (in dissent), seven district courts, and key Administrative Law and Civil Procedure treatises).

George A. Krause & Anne Joseph O'Connell, *Loyalty-Competence Trade-offs for Top U.S. Federal Bureaucratic Leaders in the Administrative Presidency Era*, 49 *PRESIDENTIAL STUDIES QUARTERLY* 527 (2019).

Daniel A. Farber & Anne Joseph O'Connell, *Agencies as Adversaries*, 105 *CALIFORNIA LAW REVIEW* 1375 (2017) (featured on IBM Center for the Business of Government blog: <http://businessofgovernment.org/blog/does-conflict-have-its-virtues>; cited by U.S. Court of Appeals for the Second Circuit (in concurrence) and U.S. District Court for the Eastern District of New York).

George A. Krause & Anne Joseph O'Connell, *Experiential Learning and Presidential Management of the U.S. Federal Bureaucracy: Logic and Evidence from Agency Leadership Appointments*, 60 AMERICAN JOURNAL OF POLITICAL SCIENCE 914 (2016).

Abbe R. Gluck, Anne Joseph O'Connell, & Rosa Po, *Unorthodox Lawmaking, Unorthodox Rulemaking*, 115 COLUMBIA LAW REVIEW 1789 (2015).

Anne Joseph O'Connell, *Shortening Agency and Judicial Vacancies through Filibuster Reform? An Examination of Confirmation Rates and Delays from 1981 to 2014*, 64 DUKE LAW JOURNAL 1645 (2015) (reviewed by Richard Pierce for JOTWELL (July 2015): <http://adlaw.jotwell.com/the-reasons-for-failures-and-delays-in-confirming-nominees-are-more-complicated-than-we-think/>; cited by U.S. District Court for the District of New Jersey and key Administrative Law treatise).

Daniel A. Farber & Anne Joseph O'Connell, *The Lost World of Administrative Law*, 92 TEXAS LAW REVIEW 1137 (2014) (winner of the American Constitution Society's Richard D. Cudahy Writing Competition on Regulatory and Administrative Law for 2014; motivating piece for AALS Administrative Law Section's panel, *Not Your Parents' Administrative Law Class*, January 2015).

Anne Joseph O'Connell, *Bureaucracy at the Boundary*, 162 UNIVERSITY OF PENNSYLVANIA LAW REVIEW 841 (2014) (recipient of the American Bar Association's Scholarship Award in Administrative Law for the best article or book published in 2014; reviewed by Christopher Walker for JOTWELL (October 2015): <http://adlaw.jotwell.com/fringe-administrative-law/>; cited by U.S. Court of Appeals for the Sixth Circuit and U.S. District Court for the District of Columbia).

Anne Joseph O'Connell, *Agency Rulemaking and Political Transitions*, 105 NORTHWESTERN UNIVERSITY LAW REVIEW 471 (2011) (cited by U.S. Court of Appeals for the Ninth Circuit (two cases, one in dissent) and Tenth Circuit and U.S. District Court for the District of New Jersey).

Anne Joseph O'Connell, *Vacant Offices: Delays in Staffing Top Agency Positions*, 82 SOUTHERN CALIFORNIA LAW REVIEW 913 (2009) (recipient of the American Bar Association's Scholarship Award in Administrative Law for the best article or book published in 2009; cited by the U.S. Supreme Court in *NLRB v. Noel Canning* (2014) with brief summary of one empirical finding; results discussed in congressional debate and witness testimony as well as cited extensively in Senate committee report on the Presidential Appointment Efficiency and Streamlining Act of 2011 (S. 679), an enacted law that cut the number of Senate-confirmed appointments; cited by key Administrative Law treatise).

Jacob E. Gersen & Anne Joseph O'Connell, *Hiding in Plain Sight?: Timing and Transparency in the Administrative State*, 76 UNIVERSITY OF CHICAGO LAW REVIEW 1157 (2009) (cited by U.S. Court of Appeals for the Ninth Circuit (in dissent) and primary Civil Procedure treatise).

Anne Joseph O'Connell, *Intelligent Oversight*, in *THE DAY THAT CHANGED EVERYTHING?* (Matthew Morgan ed., Palgrave Macmillan, 2009).

Anne Joseph O'Connell, *Political Cycles of Rulemaking: An Empirical Portrait of the Modern Administrative State*, 94 VIRGINIA LAW REVIEW 889 (2008) (winner of the Association of American Law Schools' 2007-2008 Scholarly Papers Competition for faculty members with fewer than five years of law teaching; cited by key Civil Procedure and Administrative Law treatises; provided foundation for graphic in *Washington Post*).

Jacob E. Gersen & Anne Joseph O'Connell, *Deadlines in Administrative Law*, 156 UNIVERSITY OF PENNSYLVANIA LAW REVIEW 923 (2008) (cited by U.S. District Court for the Western District of Kentucky and key Administrative Law treatise).

Anne Joseph O'Connell, *The Architecture of Smart Intelligence: Structuring and Overseeing Agencies in the Post-9/11 World*, 94 CALIFORNIA LAW REVIEW 1655 (2006).

Anne M. Joseph, *Anthropometry, the Police Expert, and the Deptford Murders: The Contested Introduction of Fingerprinting for the Identification of Criminals in Late Victorian and Edwardian Britain*, in DOCUMENTING INDIVIDUAL IDENTITY: THE DEVELOPMENT OF STATE PRACTICES IN THE MODERN WORLD 164 (Jane Caplan & John Torpey eds., Princeton University Press, 2001).

Gary King, James Honaker, Anne Joseph, & Kenneth Scheve, *Analyzing Incomplete Political Science Data: An Alternative Algorithm for Multiple Imputation*, 95 AMERICAN POLITICAL SCIENCE REVIEW 49 (2001) (over 2600 citations on Google Scholar).

Anne Joseph & Alison Winter, *Making the Match: Human Traces, Forensic Experts and the Public Imagination*, in CULTURAL BABBAGE: TECHNOLOGY, TIME AND INVENTION 193 (Francis Spufford & Jenny Uglow eds., Faber & Faber, 1996).

Anne Joseph, *The Isomorphism Problem for Cayley Digraphs on Groups of Prime-Squared Order*, 141 DISCRETE MATHEMATICS 173 (1995).

Colin C. Adams, Jeffrey F. Brock, John Bugbee, Timothy D. Comar, Keith A. Faigin, Amy M. Houston, Anne M. Joseph, & David Pesikoff, *Almost Alternating Links*, 46 TOPOLOGY & ITS APPLICATIONS 151 (1992).

## POLICY WRITING

Daniel E. Ho, Anne Joseph O'Connell, & Issac Cui, *Talent Exchanges for State Governments* (SIEPR policy brief, September 2023), available at: <https://siepr.stanford.edu/publications/policy-brief/talent-exchanges-state-governments>.

James Kunhardt & Anne Joseph O'Connell, *Judicial Deference and the Future of Regulation* (Brookings Institution report, August 2022), available at: <https://www.brookings.edu/research/judicial-deference-and-the-future-of-regulation/>.

Anne Joseph O'Connell, *End of Year Appointments Press* (Brookings Institution report, December 2021), available at: <https://www.brookings.edu/blog/up-front/2021/12/29/end-of-year-appointments-press/>.

Anne Joseph O'Connell, *Waiting for Confirmed Leaders: President Biden's Actings* (Brookings Institution report, February 2021), available at: <https://www.brookings.edu/research/president-bidens-actings/>.

Anne Joseph O'Connell, *Watchdogs at Large* (Brookings Institution report, August 2020), available at: <https://www.brookings.edu/research/watchdogs-at-large/>.

Anne Joseph O'Connell, *Acting Agency Officials and Delegated Authority* (Administrative Conference of the United States report, draft December 2019), available at: <https://www.acus.gov/sites/default/files/documents/final-report-acting-agency-officials-12012019.pdf>.

Anne Joseph O'Connell, *Acting Leaders: Recent Practices, Consequences, and Reforms* (Brookings Institution report, July 2019), available at: <https://www.brookings.edu/research/acting-leaders/>.

Anne Joseph O'Connell, *After One Year in Office, Trump's Behind on Staffing but Making Steady Progress* (Brookings Institution report, January 2018), available at: <https://www.brookings.edu/research/after-one-year-in-office-trumps-behind-on-staffing-but-making-steady-progress/>.

Anne Joseph O'Connell, *Trump's Staffing Record in the First 100 Days was Slow, but not Catastrophic* (Brookings Institution report, May 2017), available at: <https://www.brookings.edu/research/trumps-staffing-record-in-the-first-100-days-was-slow-but-not-catastrophic/>.

Anne Joseph O'Connell, *Staffing Federal Agencies: Lessons from 1981-2016* (Brookings Institution report, April 2017), available at: <https://www.brookings.edu/research/staffing-federal-agencies-lessons-from-1981-2016/>.

Anne Joseph O’Connell, *The End of the Filibuster Paves the Way for More Diverse Courts* (Brookings Institution blog post with original data, April 2017), available at: <https://www.brookings.edu/blog/fixgov/2017/04/13/ending-filibuster-paves-way-for-more-diverse-courts/>.

Anne Joseph O’Connell, *Waiting for Leadership: President Obama’s Record in Staffing Key Agency Positions and How to Improve the Appointments Process* (Center for American Progress report, April 2010) (cited by U.S. Court of Appeals for the D.C. Circuit, *New York Times*, and Partnership for Public Service, and discussed in congressional testimony), available at: [https://cdn.americanprogress.org/wp-content/uploads/issues/2010/04/pdf/dww\\_appointments.pdf](https://cdn.americanprogress.org/wp-content/uploads/issues/2010/04/pdf/dww_appointments.pdf).

Anne Joseph O’Connell, *Let’s Get It Started: What President-Elect Obama Can Learn from Previous Administrations in Making Political Appointments* (Center for American Progress report, January 2009) (cited by Aspen Institute’s Commission to Reform the Federal Appointments Process), available at: [https://cdn.americanprogress.org/wp-content/uploads/issues/2009/01/pdf/presidential\\_appointments.pdf](https://cdn.americanprogress.org/wp-content/uploads/issues/2009/01/pdf/presidential_appointments.pdf).

Anne Joseph O’Connell, *Cleaning Up and Launching Ahead: What President Obama Can Learn from Previous Administrations in Establishing his Regulatory Agenda* (Center for American Progress report, January 2009), available at: [https://cdn.americanprogress.org/wp-content/uploads/issues/2009/01/pdf/regulatory\\_agenda.pdf](https://cdn.americanprogress.org/wp-content/uploads/issues/2009/01/pdf/regulatory_agenda.pdf).

### SHORTER PIECES

Anne Joseph O’Connell, *Disputing Conflict Avoidance*, JOTWELL (April 2022) (online) (reviewing Brian D. Feinstein & Abby K. Wood, *Divided Agencies*, 95 S. CAL. L. REV. (forthcoming)), available at: <https://adlaw.jotwell.com/disputing-conflict-avoidance/>.

Anne Joseph O’Connell, *Actings*, 47 ADMINISTRATIVE & REGULATORY NEWS 12 (Winter 2022).

Anne Joseph O’Connell, *The Biden Administration Still Has A Lot of Vacant Positions. It’s a Growing Problem*, Monkey Cage Blog, WASHINGTON POST (October 28, 2021), available at: <https://www.washingtonpost.com/politics/2021/10/28/biden-administration-still-has-lot-vacant-positions-its-growing-problem/>.

David K. Hausman, Daniel E. Ho, & Anne Joseph O’Connell, *Brevity, Speed, and Deference: An Account from the Williams Chambers*, 38 YALE JOURNAL ON REGULATION 745 (2021).

Anne Joseph O’Connell, *Who’s on First at the Department of Homeland Security?*, LAWFARE (September 14, 2020) (online), available at: <https://www.lawfareblog.com/whos-first-department-homeland-security>.

Peter Conti-Brown, Kristina Daugirdas, Daniel E. Ho, Anne Joseph O’Connell, & Nicholas R. Parrillo, *Judge Stephen F. Williams, 1936-2020*, NOTICE & COMMENT BLOG (August 9, 2020) (online), available at: <https://www.yalejreg.com/nc/judge-stephen-f-williams-1936-2020/>.

Anne Joseph O’Connell, *Acting Officials and Delegated Authority*, THE REGULATORY REVIEW (June 2020) (online), available at: <https://www.theregreview.org/2020/06/29/oconnell-acting-officials-delegated-authority/>.

Anne Joseph O’Connell, *Trump Fired a Federal Prosecutor Investigating his Allies. Can He Do That?*, MONKEY CAGE BLOG, WASHINGTON POST (June 25, 2020), available at: <https://www.washingtonpost.com/politics/2020/06/25/trump-fired-federal-prosecutor-investigating-his-allies-can-he-do-that/>.

Anne Joseph O’Connell, *The Surface State*, JOTWELL (March 2020) (online) (reviewing Ryan M. Scoville, *Unqualified Ambassadors*, 69 DUKE LAW JOURNAL 71 (2019)), available at: <https://adlaw.jotwell.com/the-surface-state/>.

Abbe R. Gluck & Anne Joseph O’Connell, *Opinion Analysis: Notice and Comment under the Medicare Act, No Big Moves for the APA*, SCOTUSBLOG (June 4, 2019), available at: <https://www.scotusblog.com/2019/06/opinion-analysis-notice-and-comment-under-the-medicare-act-no-big-moves-for-the-apa/>.

Abbe R. Gluck & Anne Joseph O’Connell, *Argument Analysis: Justices Grapple with Notice-and-Comment Rulemaking for Medicare and Beyond*, SCOTUSBLOG (January 16, 2019), available at: <https://www.scotusblog.com/2019/01/argument-analysis-justices-grapple-with-notice-and-comment-rulemaking-for-medicare-and-beyond/>.

Abbe R. Gluck & Anne Joseph O’Connell, *Argument Preview: Requiring Notice and Comment under the Medicare Statute*, SCOTUSBLOG (January 8, 2019), available at: <https://www.scotusblog.com/2019/01/argument-preview-requiring-notice-and-comment-under-the-medicare-statute/>.

Anne Joseph O’Connell, *A Two-Way Lens on Agency Independence*, JOTWELL (January 2019) (online) (reviewing Miriam Seifter, *Understanding State Agency Independence*, 117 MICHIGAN LAW REVIEW (forthcoming)), available at: <https://adlaw.jotwell.com/a-two-way-lens-on-agency-independence/>.

Anne Joseph O’Connell, *The President’s Power of the Purse*, JOTWELL (May 2017) (online) (reviewing Eloise Pasachoff, *The President’s Budget as a Source of Agency Policy Control*, 125 YALE LAW JOURNAL 2182 (2016)), available at: <https://adlaw.jotwell.com/the-presidents-power-of-the-purse/>.

Anne Joseph O’Connell, *Eleanor Swift as Consummate Colleague*, 105 CALIFORNIA LAW REVIEW 579 (2017).

Anne Joseph O’Connell, *Disclosure about Disclosure*, JOTWELL (May 2016) (online) (reviewing Margaret B. Kwoka, *FOIA, Inc.*, 65 DUKE LAW JOURNAL 1361 (2016)), available at: <https://adlaw.jotwell.com/disclosure-about-disclosure/>.

Anne Joseph O’Connell & Eric Talley, *Foreword*, 12 JOURNAL OF EMPIRICAL LEGAL STUDIES 601 (2015).

Anne Joseph O’Connell, *Privileged Delegations*, JOTWELL (February 2015) (online) (reviewing Mila Sohoni, *The Power to Privilege*, 163 UNIVERSITY OF PENNSYLVANIA LAW REVIEW 487 (2015)), available at: <https://adlaw.jotwell.com/privileged-delegations/>.

Anne Joseph O’Connell, *Five Myths about Presidential Appointments*, WASHINGTON POST (July 21, 2013, print edition) (invited), available at: [https://www.washingtonpost.com/opinions/five-myths-about-presidential-appointments/2013/07/19/29b5f50e-efb7-11e2-bed3-b9b6fe264871\\_story.html](https://www.washingtonpost.com/opinions/five-myths-about-presidential-appointments/2013/07/19/29b5f50e-efb7-11e2-bed3-b9b6fe264871_story.html).

Anne Joseph O’Connell, *Public Agencies Going Private*, JOTWELL (June 2013) (online) (reviewing Jon Michaels, *Privatization’s Progeny*, 101 GEORGETOWN LAW JOURNAL 1023 (2013)), available at: <https://adlaw.jotwell.com/public-agencies-going-private/>.

James P. Pfiffner, Dwight Ink, David E. Lewis, & Anne O’Connell, *Strong Executive Leadership Crucial for Policy Implementation*, THE PUBLIC MANAGER, at 37 (Winter 2012).

James P. Pfiffner, Dwight Ink, David E. Lewis, & Anne O’Connell, *Strengthening Administrative Leadership: Fixing the Appointments Process* (National Academy of Public Administration’s Memos to National Leaders Series, 2012).

Anne Joseph O’Connell, *State Interpreters*, JOTWELL (March 2012) (online) (reviewing Abbe R. Gluck, *Intrastatutory Federalism and Statutory Interpretation: State Implementation of Federal Law in Health Reform and Beyond*, 121 YALE LAW JOURNAL 534 (2011)), available at: <https://adlaw.jotwell.com/state-interpreters/>.

Anne Joseph O’Connell, *Agency Rulemaking and Political Transitions*, Legal Workshop (June 2011) (online) (shorter version of *Agency Rulemaking and Political Transitions*, 105 NORTHWESTERN UNIVERSITY LAW REVIEW 471 (2011)).

Anne Joseph O’Connell, *Regulating Constitutional Law*, JOTWELL (October 2010) (online) (reviewing Sophia Z. Lee, *Race, Sex, and Rulemaking: Constitutionalism and the Workplace, 1960 to the Present*, 96 VIRGINIA LAW REVIEW 799 (2010)), available at: <https://adlaw.jotwell.com/regulating-constitutional-law/>.

Jacob E. Gersen & Anne Joseph O’Connell, *Hiding in Plain Sight?: Timing and Transparency in the Administrative State*, Legal Workshop (September 2010) (online) (shorter version of *Hiding in Plain Sight?: Timing and Transparency in the Administrative State*, 76 UNIVERSITY OF CHICAGO LAW REVIEW 1157 (2009)).



Daniel A. Farber & Anne Joseph O’Connell, *Introduction: A Brief Trajectory of Public Choice and Public Law*, in RESEARCH HANDBOOK ON PUBLIC CHOICE AND PUBLIC LAW (Daniel A. Farber & Anne Joseph O’Connell, eds., Edward Elgar Publishing, 2010).

Anne Joseph O’Connell, Book Review, *Well-Regulated*, DEMOCRACY: A JOURNAL OF IDEAS, at 106 (Spring 2008) (reviewing STEVEN P. CROLEY, REGULATION AND PUBLIC INTERESTS: THE POSSIBILITY OF GOOD REGULATORY GOVERNMENT (2008)).

Anne M. Joseph, Book Note, *Hearing Voices*, 108 YALE LAW JOURNAL 1425 (1999) (reviewing ARTHUR LUPIA & MATHEW D. MCCUBBINS, THE DEMOCRATIC DILEMMA (1998)).

## SOFTWARE

James Honaker, Anne Joseph, Gary King, Kenneth Scheve, & Naunihal Singh, *AMELLA: A Program for Missing Data* (software) (2003, initial public version 1999).

## POLICY ACTIVITY AND CONGRESSIONAL TESTIMONY

Invited Participant, Brookings Institution’s Future of the Senate Project (leaders: Sarah Binder & Molly Reynolds) (December 2022-present).

Co-chair, Appointments Subcommittee, Princeton University’s Article One Initiative (October 2022-present)

Member, Agile Government Expert Advisory Group, National Academy of Public Administration (October 2021-June 2022).

Anne Joseph O’Connell, Senate Committee on Homeland Security and Governmental Affairs, Hearing on Examining the Senate Confirmation Process and Federal Vacancies (March 3, 2022) (witness), recording and written testimony available at: <https://www.hsgac.senate.gov/hearings/examining-the-senate-confirmation-process-and-federal-vacancies->.

Anne Joseph O’Connell, House Committee on Oversight and Reform, Hearing on Improving Government Accountability and Transparency (May 3, 2021) (invited written testimony), available at: <https://docs.house.gov/meetings/GO/GO00/20210503/112523/HHRG-117-GO00-20210503-SD005.pdf>.

Anne Joseph O’Connell, House Subcommittee on Government Operations (House Committee on Oversight and Reform), Hearing on Revitalizing the Federal Workforce (February 23, 2021) (witness), recording, written testimony, and responses to questions available at: <https://oversightdemocrats.house.gov/legislation/hearings/revitalizing-the-federal-workforce>.

Volunteer, Policy Team, Biden-Harris Campaign (2020).

Solicited Expert, Government Accountability Office (on agency structure and leadership for GAO study) (August 2020).

Lead Project Consultant, Administrative Conference of the United States (research and recommendations on acting officials and delegations of authority) (May 2018-December 2019).

Solicited Expert, *Streamlining Paperwork for Executive Nominations* (White House Working Group Report) (November 2012).

Reviewer, *Budgeting for Immigration Enforcement: A Path to Better Performance* (National Research Council Report) (August-September 2011).

Invited Participant, Brookings Institution’s Non-Partisan Working Group on the Appointments Process (leaders: E.J. Dionne and William Galston) (May 2010).

Jacob E. Gersen & Anne Joseph O’Connell, Comments on E.O. 12,866 (February 12, 2009) (invited written comments).  
Daniel Farber & Anne Joseph O’Connell, *National Security Decisions, History, and the Rule of Law: Improving Transparency, Deliberation, and Accountability*, Senate Judiciary Subcommittee on the Constitution, Hearing on Restoring the Rule of Law (September 16, 2008) (invited written testimony).

Invited Participant, The Council for the United States and Italy’s Young Leaders Conference (Trade Disputes and World Economic Imbalances) (Milan, Italy; October 2004).

## MEDIA APPEARANCES

Quoted by *ABC News*, *Associated Press*, *Bloomberg*, *Foreign Policy*, *Fortune*, *Fox News*, *The Hill*, *NBC Washington D.C.*, *The New Republic*, *New York Times*, *PBS News Hour*, *Politico*, *Rolling Stone*, *Talking Points Memo*, *Time*, *Wall Street Journal*, *Washington Post*, and others

Federal News Network, Federal Drive (confirmation process for agency leaders, March 2022)  
Strict Scrutiny Podcast (“In Memoriam” (Justice Ginsburg), September 2020)  
The Lawfare Podcast (“Election Anxieties and the U.S. Postal Service”, September 2020)  
National Public Radio, All Things Considered (GAO decision on DHS acting Secretaries, August 2020)  
FedUpward Podcast (“Vacancies Act and Federal Career Employees”, July 2020)  
C-SPAN (“ACA’s Contraceptive Mandate Cases” (live blogging of Supreme Court oral arguments), May 2020)  
National Public Radio, Morning Edition (agency delegations of authority and vacancies, March 2020)  
Bloomberg Radio (DHS vacancies, October 2019)  
Stanford Legal on Sirius XM (“Cabinet Vacancies, Actings, and Law”, September 2019)  
Federal News Network, Federal Drive (proposals to change Federal Vacancies Reform Act, August 2019)  
National Public Radio, All Things Considered (Ken Cuccinelli as acting USCIS Director, June 2019)  
Washington Post, Can He Do That? (podcast) (changes in DHS leadership, April 2019)  
First Mondays Podcast (Matthew Whitaker as acting Attorney General, December 2018)  
Vox (Q&A on Vacancies Act, January 2018 and updates)  
American Public Media, Marketplace (diversity of President Trump’s Cabinet, February 2017)  
FOX 2 (San Francisco), Ten O’Clock News (executive actions on immigration, November 2014)  
CNN, Lou Dobbs (White House “czars”, October 2009)  
KALW (San Francisco), Cross Currents (Cass Sunstein and OIRA, January 2009)  
CBS 5 (San Francisco), Evening News (intelligence community and rule of law, January 2009)  
National Public Radio, News and Notes (midnight regulations, November 2008)  
National Public Radio, National News (Walmart litigation, August 2005)

## TEACHING

**Law (all up to Spring 2018 at Berkeley Law and all since Fall 2018 at Stanford Law School, unless noted)**

*Advanced Administrative Law/ Selected Topics in Administrative Law*: Fall 2022, Winter 2020, Fall 2014, Fall 2012, Spring 2010 (Harvard), Spring 2009  
*Administrative Law*: Fall 2023, Fall 2021, Fall 2020, Fall 2019, Fall 2018, Spring 2018, Spring 2016, Spring 2015, Spring 2014, Spring 2013, Spring 2011, Spring 2010 (Harvard), Fall 2007, Fall 2006, Spring 2006, Spring 2005  
*Civil Procedure*: Fall 2017, Summer 2017 (LLM course), Summer 2016 (LLM course), Summer 2015 (LLM course), Summer 2014 (LLM course), Fall 2013, Summer 2013 (LLM course), Summer 2012 (LLM course), Summer 2011 (LLM course), Fall 2010, Summer 2010 (LLM course), Fall 2009 (Columbia), Summer 2009 (LLM course), Fall 2007, Fall 2006, Fall 2005, Fall 2004  
*Constitutional Law*: Winter 2024, Winter 2023, Winter 2022, Winter 2021, Winter 2019  
*Leadership Vacuums* (seminar): Winter 2023  
*Public Law Workshop* (with Evelyne Douek, Bernadette Meyler, and Shirin Sinnar): Fall 2023  
*Policy Lab*: Spring 2019  
*Electronic Discovery* (with Kevin Quinn): Spring 2016, Spring 2014  
*Public Law and Policy Workshop* (with Amanda Tyler): Fall 2015  
*Topics in American Law*: Fall 2008 (2 sessions on Civil Procedure, LLM course)

## Political Science and Economics

*Politics, Economics, and Law of Administrative Agencies*, Political Science Department, University of California, Berkeley:  
Spring 2006 (graduate)

*Modeling Politics*, Economics Department, Harvard University: Spring 1998 (undergraduate)

*Social Analysis 10 (Ec 10)*, Economics Department, Harvard University: Fall 1996-Spring 1997 (undergraduate)

*Microeconomics*, John F. Kennedy School of Government, Harvard University: Summer, 1995-1998 (MPA)

## SERVICE

### *University Service at Stanford University*

Steering Committee, Faculty Women's Forum (Summer 2019-present)

Co-Chair (Fall 2022-present)

Co-Organizer, FWF COVID-19 Faculty Surveys (Surveys: Spring 2022, Fall 2020)

Member (Fall 2019-Spring 2022)

### *School Service at Stanford Law School*

Co-Chair, Committee on Teaching and Classroom Climate (Summer 2020-present)

Co-Leader, Small-Group Trainings (May 2021-present)

Co-Chair, Ad Hoc Committee on Public Policy Initiative (January 2020-present)

Member, Clerkships Committee (Fall 2018-present)

Member, Ad Hoc Committee for Levin Center Executive Director Appointment (Spring 2023)

Supervisor of over 40 independent JD papers and projects

Outside chair for two Ph.D. committees

Member, one JSD committee

Member, Admissions Committee (Fall 2019-Spring 2020)

Member, Ad Hoc Committee for Supreme Court Litigation Clinic Appointment (Fall 2019-Summer 2020)

Member, Joint Degrees Committee (Fall 2018-Spring 2019)

### *University Service at the University of California, Berkeley*

Faculty Mentor, Undergraduate Research Apprenticeship Program (Fall 2010-Spring 2018, Spring 2005-Spring 2009)

Member, Committee on Teaching (Summer 2017-Spring 2018)

Member, Advisory Committee for the Institute of Governmental Studies (Fall 2012-Spring 2018)

Member, Advisory Committee for the Study of Law and Society Center (Fall 2013-Fall 2016, Spring 2008-Spring 2009)

Interviewer, Regents' and Chancellor's Scholarship Program (Spring 2011-Spring 2016, Spring 2009)

Interviewer, Cal Opportunity Scholarship Program (Spring 2016)

Member of multiple Ph.D. committees in Political Science

### *School Service at Berkeley Law*

Associate Dean for Faculty Development and Research (April 2013-July 2015)

Member, Merit Review Advisory Committee (Summer 2017-Spring 2018, Summer 2013-Summer 2015) (ex officio, Summer 2013-Summer 2015)

Member, Faculty Appointments Committee (Summer 2011-Spring 2016 (ex officio, Summer 2013-Summer 2015), Summer 2005-Spring 2006)

Chair, Faculty Appointments Committee (entry-level and lateral) (Summer 2010-Summer 2011)

Co-Coordinator, Public Law Curriculum (Fall 2008-Spring 2018)

Supervisor of dozens of JD papers; member of multiple Ph.D. committees in JSP, and chair of two JSD committees

Faculty Adviser, Berkeley Law Association of Military and Veterans (Summer 2015-Spring 2018)

Member, Selection Committee for Lloyd McCullough Robbins Award (outstanding paper in comparative law or legal history) (Spring 2015)

Co-Chair, Ph.D. Programs Committee (Summer 2013-Summer 2014)  
 Member, Law and Political Economy Ph.D. Program Strategy Group (Summer 2012-Summer 2013)  
 Chair, Civil Procedure Reading Group for Faculty Appointments (Summer 2012-Fall 2012)  
 Faculty Equity Advisor (Summer 2011-Summer 2012)  
 Mentor (official), Assistant Professor of Law (Summer 2011-Summer 2013)  
 Mentor (official), Assistant Professor in Jurisprudence and Social Policy (JSP) (Summer 2010-Summer 2012)  
 Co-Organizer, Administrative Law of Emergencies Conference (Fall 2009, conference in January 2010)  
 Member, Graduate Curriculum Review Committee for JSP (Spring 2010-Spring 2011)  
 Member, Clerkship Committee (Spring 2009-Summer 2009)  
 Member, Public Law Reading Group for Faculty Appointments (Summer 2009-Fall 2009)  
 Member, Curriculum Committee (Spring 2007-Spring 2009)  
 Member, JSP Appointments Committee for Empirical Legal Studies Searches (Summer 2008-Spring 2009)  
 Chair, Civil Procedure Reading Group for Faculty Appointments (Summer 2008-Summer 2009)  
 Co-Organizer, Junior Administrative Law Scholars Conference (Spring 2007, conference in August 2007)  
 Faculty Adviser, *California Law Review* (Summer 2005-Spring 2006)  
 Member, Financial Aid Committee (Fall 2004-Spring 2005)

### *Professional and Community Service*

Director, Board of Society of Empirical Legal Studies (Fall 2012-Fall 2015); Co-President and Co-Organizer, Ninth Annual Conference on Empirical Legal Studies (2014); Vice-President (2013); Fellow (Fall 2015-present)  
 Co-Chair, Constitutional Law and Separation of Powers Committee, Administrative Law and Regulatory Practice Section, American Bar Association (August 2010-present); Vice-Chair, Rulemaking Committee, Administrative Law and Regulatory Practice Section, American Bar Association (September 2007-Summer 2010)  
 Co-Chair, Administrative Law and Regulatory Practice Section's Program, 2010 American Bar Association Annual Meeting (Summer 2009-August 2010)  
 Contributing Editor, JOTWELL (The Journal of Things We Like Lots) (Spring 2010-present) (nine reviews)  
 Co-Founder and Co-Organizer, Northern California Administrative Law Forum (Fall 2014-Spring 2016)  
 Referee for National Science Foundation (Law and Social Sciences); Cambridge University Press; Stanford University Press; Conference on Empirical Legal Studies; Smith Richardson Foundation; *American Law and Economics Review*; *American Journal of Political Science*; *American Political Science Review*; *British Journal of Political Science*; *California Law Review*; *Columbia Law Review*; *Congress and the Presidency*; *Election Law Journal*; *Harvard Law Review*; *Harvard/Stanford/Yale Junior Faculty Forum*; *International Public Management Journal*; *International Review of Law and Economics*; *Journal of Law, Economics, & Organization*; *Journal of Legal Studies*; *Journal of Public Administration Research and Theory*; *Journal of Public Policy*; *Presidential Studies Quarterly*; *Stanford Law Review*; *Supreme Court Economic Review*; and *Yale Law Journal*  
 Member, Special Committee to Review Scholarly Papers for the 2009 Annual Meeting, Association of American Law Schools (January 2008-January 2009)  
 Member, Presidential Nomination Committee, Midwest Public Administration Caucus (Spring 2007-Fall 2007)  
 Regional Review Panel (interviewing of finalists for Truman Scholarship), Harry S. Truman Scholarship Foundation (San Francisco, CA; March 2007, March 2006, March 2005)  
 Senior Scholar, Truman Scholars Leadership Week (for new Truman Scholars), Harry S. Truman Scholarship Foundation (William Jewell College; May 2005)

### **PRESENTATIONS (since 2018)**

*Stand-Ins: Causes and Consequences of Temporary Leadership*, Hafen Lecture (BYU Law School; September 2023).

*Administrative Law Developments*, presentation to Federal Programs Branch (Department of Justice; June 2023).

Commentator on Accelerating Climate Action report from American Academy of Arts and Sciences Commission (Westin Palo Alto; May 2023).

Commentator for Ilan Wurman's *Importance and Interpretive Questions*, paper presented at Challenges in American Institutions Conference (Hoover Institution; May 2023).

Commentator for Philip Howard's *Not Accountable*, book discussion by the National Academy of Public Administration (NAPA Webinar; April 2023).

*Removals and Anti-Removals*, paper presented at the Faculty Workshop (Michigan Law School; March 2023).

*Federal Workforce Roundtable*, member for Union of Concerned Scientists Roundtable (Online; February 2023).

*A Q&A with Judge Tigar*, moderator for American Constitution Society Discussion (Stanford Law School; February 2023).

*Watchdogs from Within: Government Lawyers in Divided Times: Glenn Fine, in conversation with Professors Anne Joseph O'Connell and Shirin Simar*, panel for Stanford Law School (Stanford Law School; January 2023).

*Submitting to Law Journals and Peer Reviewed Journals*, presentation to JSD students (Stanford Law School; January 2023).

*Faculty Women's Forum COVID Survey Results and Steps Forward*, co-presentation (with Laura Graham & Sara Singer) to Stanford University faculty (Stanford University (online); January 2023).

Commentator for Emily Bremer's *Power Corrupts*, paper presented at The Legitimacy of Administrative Law Conference (Hoover Institution; January 2023).

*Thomas W. Merrill, The Chevron Doctrine: Its Rise, Fall, and the Future of the Administrative State*, panel member for ACUS plenary (GWU Law School; December 2022).

*Staffing Federal Agencies*, presentation for International Association of Law Libraries' U.S. and International Approaches to Law, Justice and Technology Conference (Stanford Law School; October 2022).

*Women in the Classroom*, panel member for Women at Stanford Law Lunch Discussion (Stanford Law School; September 2022).

*Bureaucrats as Temporary Agency Leaders*, paper presented at Public Law, Political Economy, Corruption, and Development: Susan Rose-Ackerman's Scholarly Legacy Conference (Yale Law School; August 2022).

*Faculty Women's Forum COVID-19 Faculty Second Survey and Stanford Programs*, presentation for plenary session at COVID Care Crisis Symposium, Part II: Imagining Solutions and Taking Action (Indiana University-Bloomington (online); June 2022).

Commentator for *What Article II History Teaches About Emergency Powers* panel at Histories of Presidential Power Conference (Stanford Law School; May 2022).

*Problems with the Current Senate Confirmation Process*, panel member for Advice and Consent: Problems and Reform in the Senate Confirmation of Executive-Branch Appointees Forum (ACUS/NAPA Webinar; March 2022).

*The Future of Regulation at the Supreme Court*, keynote presentation for Brookings Institution Forum (Webinar; March 2022).

*The Orthodox, and Unorthodox, RBG: Administrative Law and Civil Procedure*, co-authored paper presented (with Abbe R. Gluck) at The Legacy of Justice Ruth Bader Ginsburg Symposium (George Washington Law Review (online); February 2022).

*The 2020-21 Presidential Transition Report Release*, panel member (with Senator Ted Kaufman, Governor Chris Christie, Judy Woodruff (moderator)) for Partnership for Public Service and Boston Consulting Group Forum (Webinar, January 2022).

*Vacancies Act and Confirmation Process Reform*, panel member for Protect Democracy Briefing (Webinar; November 2021).

*Classroom Gender Dynamics*, panel member for Women at Stanford Law Lunch Discussion (Stanford Law School; October 2021).

*Challenges in Staffing Federal Agencies at All Levels*, presentation for Constitution Day (U.S. Office of the Special Counsel (online); July 2021).

*Staffing Federal Agencies*, presentation of Impact Lab concept note (Stanford Impact Labs (online); May 2021).

*Federal Civil Service: Confronting Challenges and Searching for Solutions*, panel member for American Bar Association discussion (Teleforum; May 2021).

*Preventing Abuses of Presidential Power for Personal or Political Gain*, panel member for Association of American Law Schools' Rebuilding Democracy and the Rule of Law Conference (Webinar; May 2021).

*President Biden's First 100 Days: The Future of the Administrative Presidency, Presidential Appointments, and Administrative Reform*, panel member for University of Southern California's Bedrossian Center Forum (Webinar; April 2021).

*Justice, Justice Thou Shalt Pursue: A Life's Work Fighting for a More Perfect Union: Book Talk with Professors Amanda L. Tyler and Anne Joseph O'Connell*, moderator of discussion (Stanford Constitutional Law Center (online); April 2021).

*Interim CEOs and Acting Secretaries*, paper presented at American Institutions Workshop (University of Michigan (online); March 2021).

*Faculty Women's Forum COVID-19 Faculty Survey and Next Steps*, co-presentation (with Sara Singer) to Stanford University Academic Senate (Stanford University (online); February 2021).

*Faculty Women's Forum COVID-19 Faculty Survey and Next Steps*, co-presentation (with Sara Singer) to Stanford University faculty chairs and deans (Stanford University (online); February 2021).

*The Federal Vacancies Reform Act and Implications for Presidential Transitions*, panel member in Federalist Society's Forum (Teleforum; January 2021).

*Faculty Women's Forum COVID-19 Faculty Survey and Next Steps*, presentation for plenary session at COVID Care Crisis Symposium, Part I (Indiana University-Bloomington (online); January 2021).

*Faculty Women's Forum COVID-19 Faculty Survey*, co-presentation (with Margot Gerritsen & Sara Singer) to Stanford University faculty (Stanford University (online); December 2020).

*Addressing the Political Dysfunctions That Threaten the Administrative State*, panel member (with Richard Pierce, William Galston, & Richard Pildes) for American Bar Association's 2020 Administrative Law Conference (Webinar; November 2020).

*It's More Than the Economy, Stupid: What Can We Expect from the 2020 U.S. Presidential Election?*, panel member for University College London Forum (Webinar; October 2020).

*Restocking the Federal Government*, panel member (with Shomari Figures, Rudy Mehrbani, & Donald Sherman) for American Constitution Society Forum (Webinar; September 2020).

*Review of Department of Homeland Security v. Regents of the University of California (U.S. 2020)*, presentation at the Faculty Workshop (Stanford Law School (online); September 2020).

*Teaching and Writing Tips*, panel member for orientation session for Grey Fellows (Stanford Law School (online); August 2020).

Commentator on Kathleen Claussen's *Trade Administration*, paper presented at the Administrative Law Roundtable (Yale Law School (online); August 2020).

Commentator on Edward Stiglitz's *Empty Reasons?*, paper presented at the Harvard/Stanford/Yale Junior Faculty Forum (Stanford Law School (online); July 2020).

*The Consumer Financial Protection Bureau and Puerto Rico's Financial Oversight and Management Board: Recent Separation of Powers Challenges at the Supreme Court*, organizer and moderator for American Bar Association Forum (Webinar; July 2020).

Commentator on Bijal Shah's *Judicial Administration*, paper presented at The Culp Colloquium (Stanford Law School (online); June 2020).

*How Federal Job Vacancies Hinder the Government's Response to COVID-19*, panel member (with Benjamin Wittes & Kathryn Dunn Tenpas) for Brookings Institution Forum (Webinar; April 2020).

*Actings*, paper presented at the Faculty Workshop (University of Virginia Law School; February 2020).

*Actings*, paper presented at the Faculty Workshop (William & Mary Law School; February 2020).

*Stanford Law Review Notes Series: Topic Development and Novelty*, panel member for information session for law students (Stanford Law School; November 2019).

*RBG: A Clerk's View*, moderator for American Constitution Society Panel (Stanford Law School; October 2019).

*Executive Order 13771*, respondent to Federalist Society Speaker Event (Stanford Law School; October 2019).

*Subdelegations of Rulemaking Power and the Appointments Clause*, panel member for Federalist Society's Regulatory Transparency Project's Forum (Teleforum; July 2019).

*The Future of the Administrative State*, invited participant for American Academy of Arts and Sciences Conference (AAAS; June 2019).

*After Trump: Reforming Government and Repairing Democracy*, plenary panel member (with E.J. Dionne, Stuart Gerson, Ciara Torres-Spelliscy, Walter Shaub, Elliot Williams, & Shanlon Wu) at American Constitution Society's National Convention (Washington, D.C., June 2019).

*Clerkships*, information session for First Generation Professionals Group (Stanford Law School; May 2019).

*Stand-Ins*, presentation to Board of Visitors (Stanford Law School; May 2019).

*Actings*, paper presented at the Public Law Workshop (Berkeley Law; April 2019).

*Temporary Leaders in Business and Government*, paper presented at the Faculty Workshop (Wharton School; April 2019).

*Actings*, paper presented at the Public Law Workshop (University of Pennsylvania Law School; April 2019).

*What is an "Officer of the United States"*, respondent to Professor Jennifer Mascott's presentation sponsored by Federalist Society and *Stanford Law Review* (Stanford Law School; February 2019).

*Title IX Notice and Comment Rulemaking*, information session on Administrative Law for Stanford Law students (Stanford Law School; January 2019).

*The Vacancies Act and the Attorney General: Constitutional and Statutory Issues*, organizer and moderator for American Bar Association Forum (Teleforum; December 2018).

*Mistakes Were Made by Me*, presentation for Stanford Law students (Stanford Law School; October 2018).

*Temporary Leaders in Business and Government*, paper presented at Public and Private Executive Power Conference (University of Chicago Law School; October 2018).

*Appointments from the Senate's Perspective*, presentation at Political Appointments Roundtable (Berkeley Law; June 2018).

*Political Vacancies: Today's Vacancies and Effects on Meeting Agencies' Missions*, presentation at the Government Accountability Office (Human Capital Group) (GAO Oakland Office (webcasted to all offices); June 2018).

Commentator on Sharece Thrower's *Presidential Decision-making and the Political Costs of Unilateral Policy Revision*, paper presented at The Presidency and the Administrative State Conference (Princeton University; May 2018).

*Agency Design and the Copyright Office*, presentation at the Administrative Law of Intellectual Property Conference (Berkeley Law; April 2018).

*The Congressional Review Act: Recent Use, Legal Issues, and Related Proposals*, organizer and moderator for American Bar Association Forum (Teleforum; March 2018).

## HONORS

*Stanford Law School*: Hurlbut Award for Teaching (selected as Faculty Commencement Speaker) (2020)

*University of California, Berkeley* (campus-wide): Distinguished Teaching Award (2016); Order of the Golden Bear (2016)

*Berkeley Law*: Rutter Award for Teaching Distinction (2012); selected as Faculty Commencement Speaker by Summer LLM class (2010) and 3L class (2008)

*American Academy of Arts and Sciences*: Elected as Fellow (2020)

*American Association of Law Schools*: Winner of Scholarly Papers Competition for *Political Cycles of Rulemaking* (2007-2008)

*American Bar Association*: Three-time recipient of Scholarship Award in Administrative Law for *Actings* (2021, co-winner), *Bureaucracy at the Boundary* (2015), and *Vacant Offices* (2010)

*American Constitution Society*: Co-winner for *Actings* (2020) and winner (with Daniel A. Farber) for *Lost World of Administrative Law* (2014) of Richard D. Cudahy Writing Competition on Regulatory and Administrative Law

*American Law Institute*: Elected as Fellow (2019)

*Brian Leiter's Law School Reports*: For faculty in the U.S. for the period 2016-2020, ranked 10<sup>th</sup> in 15 Most-Cited Law & Social Science (excluding economics) faculty and 14<sup>th</sup> in 20 Most-Cited Administrative and/or Environmental Law

*National Academy of Public Administration*: Elected as Fellow (2017)

*U.S. Department of Justice*: Special Commendation (2002); Performance Award (2002, 2003)

*Yale Law School*: Coker Fellow (Teaching Assistant) for Constitutional Law with Paul Kahn (1999)

*Yale Law School* (Morris Tyler Moot Court of Appeals): Harlan Fiske Stone Prize for Best Individual Oral Argument (1999); Potter Stewart Prize for Best Team Written and Oral Argument (1999)

*Harvard University*: Allyn Young Teaching Prize in Economics (1997); Bok Certificates, Teaching Distinction (1996, 1997)

*Cambridge University*: Wolfson Prize for Best M.Phil. Essays in History and Philosophy of Science (co-winner); First Class Result, History and Philosophy of Science, Natural Sciences Tripos

*Williams College*: Phi Beta Kappa; Sigma Xi; A.V.W. Van Vechten Prize for Extemporaneous Speaking

## COMPETITIVE GRANTS AND SCHOLARSHIPS

Stanford University, Impact Labs Design Fellowship (\$50,000, 2020-2021)

Stanford University, Hoffman-Yee Research Grant, Reinventing Tax Administration with Artificial Intelligence (\$500,000, 2020-2021, Co-Principal Investigator)

National Science Foundation, SBE-HSD, Agents of Change (\$749,446, 2006-2009, Senior Investigator)

University of California, Berkeley, Hellman Family Faculty Fund (\$39,000, 2006-2008)

Yale Law School, Olin Fellowship for Law and Economics Research (\$5,000, Summer 1998)

National Science Foundation, Graduate Fellowship (full three-year fellowship for Ph.D.)

Dr. Herchel Smith Scholarship (full two-year fellowship for study at Cambridge University)

Harry S. Truman Scholarship for Public Service (\$30,000 for graduate school)



## PROFESSIONAL ASSOCIATIONS

American Academy of Arts and Sciences (elected Fellow)  
National Academy of Public Administration (elected Fellow)  
American Law Institute (elected Member)  
Society of Empirical Legal Studies (elected Fellow)  
American Bar Association  
Member of the New York bar (inactive)

## GRADUATE SCHOOL ACTIVITIES

Research Assistant for Gary King (Harvard University, Summer 1997-Fall 1999)  
Research Assistant for Derek Bok (Harvard University, Fall 1998)  
Research Assistant for Anne Alstott (Yale Law School, Spring 1999)  
Research Assistant for Edward Schwartz (Yale Law School, Fall 1995-Summer 1996)  
*Yale Law Journal* (Senior Editor, Fall 1999-Spring 2000; Editor, Fall 1998-Spring 1999)  
*Yale Journal on Regulation* (Submissions Committee, Fall 1996-Spring 1997; Articles Editor, Fall 1995)  
Co-Chairperson, Morris Tyler Moot Court of Appeals, Yale Law School (Fall 1999-Spring 2000)